

Environmental Data Collection

The term “NGK Group” refers to the entities listed below.

Production sites: All NGK Group production sites

Non-production sites: all NGK sales offices, NGK (China) Investment Co., Ltd., NGK Europe GmbH (Germany), NGK Automotive Ceramics USA, Inc., NGK Electronics USA, Inc., and NGK Beryco U.K. Ltd.

The environmental performance data presented herein may not add up to the stated totals due to rounding.

Emissions represent the combined total of industrial waste and valuable recyclable materials.

Material Balance

Scope: NGK Group

Category	Substance	Unit	FY2021	FY2022	FY2023	FY2024	FY2025
INPUT	Electric power	TWh	0.98	0.94	0.95	0.92	0.91
	Gas	TWh	1.66	1.50	1.42	1.27	1.19
	Petroleum	TWh	0.02	0.02	0.02	0.01	0.02
	Steam	TWh	0.01	0.01	0.01	0.01	0.01
	Raw materials	10 ⁴ metric tons	16	15	14	12	11
	Recycled materials	10 ⁴ metric tons	0.4	0.5	0.4	0.4	0.9
	PRTR-listed substances	Metric tons	447	511	963	1,001	1,131
	Water withdrawal	Million m ³	4.37	4.14	4.23	4.04	4.02
OUTPUT	Energy-origin CO ₂ * ¹	10 ⁴ metric tons of CO ₂	63	59	59	56	42
	Effects of CN LNG* ²	10 ⁴ metric tons of CO ₂	62	56	56	54	39
	Other greenhouse gases	10 ⁴ metric tons of CO ₂ e	0	0	1	1	0
	CO ₂ (non-energy origin CO ₂)	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0
	CH ₄	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0
	N ₂ O	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0
	HFC	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0
	PFC	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0
	SF ₆	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0
	VOC	Metric tons	77	107	88	46	109
	PRTR-listed substances (emissions into atmosphere)	Metric tons	84	110	92	49	112
	PRTR-listed substances (discharge into bodies of water)	Metric tons	1	1	1	1	1
	Discarded materials	10 ⁴ metric tons	5.4	4.7	4.8	4.4	4.6
	Recycled	10 ⁴ metric tons	4.2	3.7	3.7	3.6	3.8
	Disposed of externally	10 ⁴ metric tons	1.2	1.0	1.1	0.8	0.8
	Water discharge	Million m ³	2.74	2.68	2.71	2.64	2.89
	Energy-origin CO ₂ (Scope1)	10 ⁴ metric tons of CO ₂	31	28	27	24	22
	Effects of CN LNG* ²	10 ⁴ metric tons of CO ₂	29	25	24	21	20
	Energy-origin CO ₂ (Scope2)* ¹	10 ⁴ metric tons of CO ₂	33	31	32	33	19

*1 Calculated using the market-based method

*2 Carbon-neutral LNG (CN LNG): LNG for which the CO₂ emissions generated from its use are offset by CO₂ reduction or absorption credits created externally

Through this mechanism, net CO₂ emissions are regarded as effectively zero on a global basis. However, under certain schemes, including Japan's Energy Conservation Act, offsets using credits are not reflected in emissions calculations. Therefore, they are reported separately in this table

Scope: NGK production sites (Head Office/Nagoya Site, Chita Site, Komaki Site, Ishikawa Plant)

Category	Substance	Unit	FY2021	FY2022	FY2023	FY2024	FY2025
INPUT	Electric power	TWh	0.23	0.23	0.22	0.21	0.21
	Gas	TWh	0.19	0.20	0.19	0.17	0.17
	Petroleum	TWh	0.00	0.00	0.00	0.00	0.00
	Steam	TWh	0.00	0.00	0.00	0.00	0.00
	Raw materials	10 ⁴ metric tons	2	3	3	3	2
	Recycled materials	10 ⁴ metric tons	0.4	0.5	0.4	0.4	0.4
	PRTR-listed substances	Metric tons	186	160	176	297	225
	Water withdrawal	Million m ³	1.41	1.20	1.31	1.30	1.24
OUTPUT	Energy-origin CO ₂ * ¹	10 ⁴ metric tons of CO ₂	12	13	14	12	11
	Effects of CN LNG* ²	10 ⁴ metric tons of CO ₂	10	10	11	10	8
	Other greenhouse gases	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0
	CO ₂ (non-energy origin CO ₂)	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0
	CH ₄	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0
	N ₂ O	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0
	HFC	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0
	PFC	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0
	SF ₆	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0
	VOC	Metric tons	1	1	4	1	2
	PRTR-listed substances (emissions into atmosphere)	Metric tons	2	2	5	4	3
	PRTR-listed substances (discharge into bodies of water)	Metric tons	1	1	1	1	1
	Discarded materials	10 ⁴ metric tons	1.0	1.0	0.9	0.9	1.1
	Recycled	10 ⁴ metric tons	1.0	1.0	0.9	0.9	1.1
	Disposed of externally	10 ⁴ metric tons	0	0	0	0	0
	Water discharge	Million m ³	1.03	0.80	0.86	0.84	1.05
	Energy-origin CO ₂ (Scope1)	10 ⁴ metric tons of CO ₂	4	4	4	3	3
	Effects of CN LNG* ²	10 ⁴ metric tons of CO ₂	2	1	1	1	1
	Energy-origin CO ₂ (Scope2)* ¹	10 ⁴ metric tons of CO ₂	9	9	10	9	7

*1 Calculated using the market-based method

*2 Carbon-neutral LNG (CN LNG): LNG for which the CO₂ emissions generated from its use are offset by CO₂ reduction or absorption credits created externally

Through this mechanism, net CO₂ emissions are regarded as effectively zero on a global basis. However, under certain schemes, including Japan's Energy Conservation Act, offsets using credits are not reflected in emissions calculations. Therefore, they are reported separately in this table

Material Balance Calculation Basis

INPUT	1. Energy	Electric power Electric power consumption Gas Amount obtained by converting the consumption volume for each type of fuel into the heat value = Σ (consumption volume of each fuel $\times$ unit heating value of each fuel) $\div$ 3,600 MJ/MWh <Unit heating value of fuel> Natural gas (China) (MJ/Nm³): 38.9/42.5^{*1}, Natural gas (excluding China) (MJ/Nm³): 43.5/42.5^{*1}, City gas, NGK only (MJ/Nm³): 45, City gas, excluding NGK only (MJ/Nm³): 44.8/45^{*1}, Other gases: Values specified under the Act on Promotion of Global Warming Countermeasures Petroleum Amount obtained by converting the consumption volume for each type of fuel into the heat value = Σ (Consumption volume of each fuel $\times$ Unit heating value of each fuel) $\div$ 3,600 MJ/MWh <Unit heating value of fuel> According to the Act on Promotion of Global Warming Countermeasures Steam Heat energy equivalent of steam consumption = Σ (steam consumption $\times$ unit calorific value of steam) $\div$ 3,600 MJ/MWh <Unit Calorific Value of Steam> Calculated from steam supply temperature and pressure conditions *1 The coefficient to the left of "/" applies through FY2022; the coefficient to the right applies from FY2023 onward
	2. Water withdrawal	Total tap water, industrial water, groundwater, and rainwater
	3. PRTR-listed substances	Total quantity of Japan's PRTR Type 1 listed substances handled
	4. Raw materials	Total amount of raw materials used to manufacture products
OUTPUT	5. Energy-origin CO ₂ emission volume	Energy-origin CO₂ emission volume = Σ (Consumption of each type of energy $\times$ CO₂ conversion factor of each type of energy) <CO₂ conversion factor of energy> Electric power Japan: Adjusted emission coefficient / basic emission coefficient values of electric utilities under the Act on Promotion of Global Warming Countermeasures^{*1}, United States (NMC, FMI California, NL): Values published by electric utilities, United States (other than NMC, FMI California, and NL): Green-e values, Belgium and France: AIB values, Australia: Australian National Greenhouse Accounts values, Poland: Poland National Centre for Emission Management values, China: Ministry of Ecology and Environment of Republic of China values / IEA values^{*2}, Other countries: IEA values Fuel Natural gas (China) (kgCO₂/Nm³): 2.16/2.17^{*2}, Natural gas (excluding China) (kgCO₂/Nm³): 2.22/2.17^{*2}, City gas, NGK only (kgCO₂/Nm³): 2.29/2.27^{*2}, City gas, excluding NGK only (kgCO₂/Nm³): 2.23/2.27^{*2}, Other fuels: According to the Act on Promotion of Global Warming Countermeasures Steam According to the Act on Promotion of Global Warming Countermeasures *1 The coefficient to the left of "/" applies through FY2023; the coefficient to the right applies from FY2024 onward *2 The coefficient to the left of "/" applies through FY2022; the coefficient to the right applies from FY2023 onward
	6. Emission volume of other greenhouse gases	Emission volume of other greenhouse gases (tCO ₂) = volume of activity $\times$ emission coefficient $\times$ Global warming potential <Global warming potential> According to the Act on Promotion of Global Warming Countermeasures
	7. Water discharge	Total volume of water discharged
	8. PRTR-listed substances	Discharge into bodies of water: Total amount of Japan's PRTR Type 1 listed substances discharged into public bodies of water Emissions into atmosphere: Total amount of Japan's PRTR Type 1 listed substances emitted into the atmosphere
	9. Total amount of discarded materials generated	Total amount of discarded materials generated = Externally disposed amount^{*1} + Externally recycled amount Recycled amount: Externally recycled amount = Paid disposal^{*2} + Valuable amount (selling off) *1 Externally disposed amount: Direct disposal by landfill, or simple incineration *2 Paid disposal: Outsourcing disposal and paying for recycling
	10. Scope1 through 3	Scope1 Direct emissions of greenhouse gases by the reporting company (generated from industrial processes or the burning of fuel) Scope2 Indirect emissions of greenhouse gases by the reporting company resulting from the use of electricity, steam, or heat purchased from other companies Scope3 All other indirect emissions of greenhouse gases (not included in Scope1 or 2) that occur in the reporting company's value chain

GHG Emissions

Scope: NGK Group

Item		Unit	FY2021	FY2022	FY2023	FY2024	FY2025
Scope1+2* ¹ (Energy-origin CO ₂) (Effects of CN LNG* ²)		10 ⁴ metric tons of CO ₂	62	56	56	54	39
Scope1 (Energy-origin CO ₂) (Effects of CN LNG* ²)		10 ⁴ metric tons of CO ₂	29	25	24	21	20
Scope2* ¹ (Energy-origin CO ₂)		10 ⁴ metric tons of CO ₂	33	31	32	33	19
Scope1+2* ¹ (Energy-origin CO ₂) Basic unit per net sales (Effects of CN LNG* ²)		Metric tons of CO ₂ per 100 million yen	120	100	96	87	59
Scope3 (GHG: CO ₂ equivalent)	Total	10 ⁴ metric tons of CO ₂ e	344.9	351.9	327.0	375.3	420.5
	1 Purchased products and services	10 ⁴ metric tons of CO ₂ e	178.8	192.2	188.1	201.8	213.9
	2 Capital goods (capital investment)	10 ⁴ metric tons of CO ₂ e	13.4	13.9	15.7	16.4	18.8
	3 Fuel- and energy-related activities not included in Scope1 or Scope2	10 ⁴ metric tons of CO ₂ e	8.6	8.2	8.1	7.7	7.4
	4 Transport (upstream)	10 ⁴ metric tons of CO ₂ e	18.8	11.1	10.8	9.8	8.8
	5 Waste	10 ⁴ metric tons of CO ₂ e	1.2	1.0	1.0	0.8	0.7
	6 Business travel	10 ⁴ metric tons of CO ₂ e	0.3	0.3	0.3	0.3	0.3
	7 Employee commuting	10 ⁴ metric tons of CO ₂ e	0.9	0.9	0.8	1.0	0.9
	8 Leased assets (upstream)	10 ⁴ metric tons of CO ₂ e	-	-	-	-	-
	9 Transport (downstream)	10 ⁴ metric tons of CO ₂ e	-	-	-	-	-
	10 Processing of sold products	10 ⁴ metric tons of CO ₂ e	-	-	-	-	-
	11 Use of sold products	10 ⁴ metric tons of CO ₂ e	122.6	123.9	101.9	137.2	169.3
	12 End-of-life treatment of sold products	10 ⁴ metric tons of CO ₂ e	0.4	0.4	0.4	0.3	0.3
	13 Leased assets (downstream)	10 ⁴ metric tons of CO ₂ e	-	-	-	-	-
	14 Franchises	10 ⁴ metric tons of CO ₂ e	-	-	-	-	-
	15 Investment	10 ⁴ metric tons of CO ₂ e	-	-	-	-	-
Other GHG emissions (Non-energy-origin: Breakdown by Gas Type)	Total	10 ⁴ metric tons of CO ₂ e	0	0	1	1	0
	CO ₂ (non-energy origin CO ₂)	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0
	CH ₄	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0
	N ₂ O	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0
	HFC	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0
	PFC	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0
	SF ₆	10 ⁴ metric tons of CO ₂ e	0	0	0	0	0

*1 Calculated using the market-based method

*2 CN LNG (carbon-neutral LNG): LNG under a framework in which CO₂ emissions generated from LNG use are offset by externally generated CO₂ reduction and absorption credits, treating net CO₂ emissions as zero on a global basis
However, as credit-based offsets are not reflected in emissions calculations under certain regulatory frameworks, including the Act on the Rational Use of Energy, we report them separately in this table

Method for calculating GHG emissions (Scope3)

Category	Calculation method
1 Purchased products and services	Σ (purchase price of products and services $\times$ emissions intensity* ¹)
2 Capital goods (capital investment)	Capital investment $\times$ emissions intensity* ¹
3 Fuel- and energy-related activities not included in Scope1 or Scope2	Σ (energy consumption $\times$ emissions intensity* ¹)
4 Transport (upstream)	Σ (weight of transported goods $\times$ distance $\times$ emissions intensity* ²)
5 Waste	Σ (weight of waste materials $\times$ emissions intensity* ¹)
6 Business travel	number of employees $\times$ emissions intensity* ¹
7 Employee commuting	number of employees $\times$ number of work days per year $\times$ emissions intensity* ¹
8 Leased assets (upstream)	- (N/A)
9 Transport (downstream)	- (N/A)
10 Processing of sold products	- (N/A)
11 Use of sold products	Σ (number of products sold $\times$ annual energy consumption* ³ $\times$ service life* ³ $\times$ CO ₂ emission factor* ⁴)
12 End-of-life treatment of sold products	Σ (number of products sold $\times$ product weight* ³ $\times$ emissions intensity* ¹)
13 Leased assets (downstream)	- (N/A)
14 Franchises	- (N/A)
15 Investments	- (N/A)

*1 Value from Emission Factor Database Ver. 3.6 for use with the Basic Guidelines on Accounting for Greenhouse Gas Emissions throughout the Supply Chain

*2 Value from IDEA Database Ver. 2.3

*3 Based on information from representative products selected for each product group, or on average product specifications

*4 Values specified under the Act on Promotion of Global Warming Countermeasures

Consumption of Each Energy

Scope: NGK Group

Item	Unit	FY2021	FY2022	FY2023	FY2024	FY2025
Electric power	TWh	0.98	0.94	0.95	0.92	0.91
Gas	TWh	1.66	1.50	1.42	1.27	1.19
Petroleum	TWh	0.02	0.02	0.02	0.01	0.02
Steam	TWh	0.01	0.01	0.01	0.01	0.01
Basic unit per net sales	MWh per 100 million yen	522	442	413	359	317

Conservation of Water Resources

Scope: NGK Group

Item		Unit	FY2021	FY2022	FY2023	FY2024	FY2025
Water withdrawal	Total	Million m ³	4.336	4.143	4.226	4.038	4.025
	Tap water/industrial water	Million m ³	3.720	3.494	3.616	3.396	3.416
	Groundwater	Million m ³	0.614	0.648	0.608	0.642	0.608
	Rainwater	Million m ³	0.002	0.001	0.002	0.001	0.001
	Water withdrawal from water-stressed areas (of total water withdrawal)*	Million m ³	Not calculated	Not calculated	Not calculated	0.141	0.125
	Share of total water withdrawal	%	Not calculated	Not calculated	Not calculated	3.5	3.1
Water discharge	Total	Million m ³	2.704	2.677	2.712	2.642	2.888
	Rivers	Million m ³	0.733	0.705	0.681	0.645	0.739
	Lakes	Million m ³	0.000	0.000	0.000	0.000	0.000
	Sea	Million m ³	1.218	1.152	1.238	1.188	1.350
	Sewerage	Million m ³	0.458	0.507	0.496	0.500	0.575
	Factory complex processing	Million m ³	0.238	0.233	0.243	0.235	0.204
	Other	Million m ³	0.057	0.079	0.054	0.074	0.020
Amount of water consumption		Million m ³	1.632	1.466	1.514	1.396	1.137
Volume recycled		Million m ³	0.063	0.077	0.102	0.102	0.086
Recycling rate (Volume recycled) / (Total water withdrawal)		%	1.5	1.9	2.4	2.5	2.1
Net sales ratio of water resource priority sites (15 sites) as a % of total net sales		%	Not calculated	Not calculated	Not calculated	Not calculated	33.8

* As we revised our water risk assessment and assessed sites in FY2025, we have restated FY2024 figures based on the FY2025 assessed sites.

Raw Materials

Scope: NGK Group

Item	Unit	FY2021	FY2022	FY2023	FY2024	FY2025
Raw materials	10 ⁴ metric tons	16	15	14	12	11.4
Recycled materials	10 ⁴ metric tons	0.4	0.5	0.4	0.4	0.4
Ceramic raw materials	10 ⁴ metric tons	Not calculated	Not calculated	Not calculated	8.7	8.6
Metal materials	10 ⁴ metric tons	Not calculated	Not calculated	Not calculated	2.0	1.9
Plastics	10 ⁴ metric tons	Not calculated	Not calculated	Not calculated	0.3	0.3
Others (cement, rubber, etc.)	10 ⁴ metric tons	Not calculated	Not calculated	Not calculated	0.8	0.6

Chemical Management System

Scope: NGK Group

Item	Unit	FY2021	FY2022	FY2023	FY2024	FY2025
VOC	Metric tons	77	107	88	46	109
PRTR-listed substances (emissions into atmosphere)	Metric tons	84	110	92	49	112
PRTR-listed substances (discharge into bodies of water)	Metric tons	1	1	1	1	1

Discarded Materials

Scope: NGK Group

Item		Unit	FY2021	FY2022	FY2023	FY2024	FY2025
Discarded materials		10 ⁴ metric tons	5.4	4.7	4.8	4.4	4.6
Breakdown	Recycled	10 ⁴ metric tons	4.2	3.7	3.7	3.6	3.8
	Plastic recycled	10 ⁴ metric tons	Not calculated	Not calculated	Not calculated	0.2	0.3
	Disposed of externally	10 ⁴ metric tons	1.2	1.0	1.1	0.8	0.8
	Plastic recycled	10 ⁴ metric tons	Not calculated	Not calculated	Not calculated	0.1	0.0
Basic unit per net sales		Metric tons per 100 million yen	10.5	8.4	8.3	7.2	6.8
Reduction rate against BAU (This is the improvement rate in the basic unit for production output based on FY2013)		%	26	31	31	35	40

Toxic Materials

Scope: NGK Group

Item		Unit	FY2021	FY2022	FY2023	FY2024	FY2025
PCB waste	Considered to be disposed	Units	39	179	104	32	5
	Disposed amount	kg	11,480	28,805	470	9,152	29,352

Products and Services Contributing to Environmental Protection

Scope: NGK Group

Item		Unit	FY2021	FY2022	FY2023	FY2024	FY2025
Ratio of sales of products and services contributing to environmental protection of the sales of all products and services		%	59	59	64	66	59
Research and development expenses for improving air pollution control-related products		100 million yen	Not calculated	Not calculated	Not calculated	6.6	12.8
Research and development expenses for water resource conservation-related products		100 million yen	Not calculated	Not calculated	Not calculated	0.3	2.2

Conservation and Restoration of Biodiversity

Scope: NGK Group

Item		Unit	FY2021	FY2022	FY2023	FY2024	FY2025
Site area managed by NGK Group (excluding leased land and building floors)		km ²	Not calculated	Not calculated	Not calculated	4.1	4.1
Of which: area under conservation (area of NGK Minnano Mori Mizunami, a Nationally Certified Sustainably Managed Natural Site)		km ²	Not calculated	Not calculated	Not calculated	0.1	0.1

Environmental Accounting

Scope: CO₂ eco-efficiency and Waste eco-efficiency: NGK Group; all other items: NGK and Group companies in Japan

Item				Unit	FY2021	FY2022	FY2023	FY2024	FY2025
Environmental conservation costs/Capital investment				100 million yen	9.4	19.4	28.6	15.9	44.6
Environmental conservation costs/ Expenditures	Total			100 million yen	41.4	31.8	50.0	49.5	38.5
	Pollution prevention costs		Costs of managing and maintaining equipment for preventing pollution	100 million yen	8.1	8.3	13.2	11.8	9.8
	Global environmental conservation costs		Costs related to conservation of the global environment	100 million yen	6.2	4.3	8.5	13.6	8.9
	Costs related to resource recycling		Costs related to conserving resources, saving water, and disposing of waste, and other resource recycling	100 million yen	9.2	7.8	9.0	10.9	9.4
	Upstream and downstream costs		Costs for curtailing environmental impacts outside of our business areas (outside the company)	100 million yen	0.1	0.1	0.0	0.1	0.1
	Administrative costs		Costs for initiatives that indirectly contribute to curtailing environmental impacts	100 million yen	4.0	5.2	5.3	6.3	5.5
	Research and development costs		Cost of research and development for reducing environmental impacts	100 million yen	1.6	1.7	4.1	4.1	0.2
	Social activity costs		Costs related to environmental conservation and communication with society about the environment	100 million yen	2.2	2.3	2.4	2.5	2.0
	Environmental damage costs		Costs related to damage done to the environment	100 million yen	9.9	2.1	7.5	0.2	2.7
	Economic benefits	Total			100 million yen	6.9	7.7	7.2	9.8
Energy conservation		Effect of energy conservation activities	100 million yen	1.6	3.0	2.9	6.4	6.6	
Resource conservation		Water	Effect of water conservation	100 million yen	0.0	0.0	0.0	0.0	0.0
		Raw materials	Effect of efficient use of resources	100 million yen	0.1	0.1	0.1	0.3	0.1
		Containers and packaging	Effect of reuse of containers and packaging	100 million yen	0.0	0.0	0.0	0.0	0.0
		Reduced disposal	Effect of reduced disposal as waste	100 million yen	1.7	1.7	1.2	1.0	0.7
		Gain on sale	Effect of sales of valuables	100 million yen	3.5	2.8	3.0	2.1	3.9
Cost-effectiveness (economic benefit) / (cost)				%	16.7	24.1	14.4	19.8	29.4
CO ₂ eco-efficiency (net sales) / (CO ₂ emissions) FY2013 is set as the base (100%)				%	187	226	233	259	387
Discarded materials eco-efficiency (net sales) / (Waste emissions) FY2013 is set as the base (100%)				%	172	216	217	253	266

Environmental Management System

Item	Unit	FY2021	FY2022	FY2023	FY2024	FY2025
NGK	Number of bases certified	4	4	4	4	4
Domestic Group	Number of bases certified	19	19	19	19	19
Overseas Group	Number of bases certified	21	21	21	18	18

Environmental Audits

Scope: NGK Group

Item	Unit	FY2021	FY2022	FY2023	FY2024	FY2025
Significant findings	Cases	0	0	0	0	0

Environmental Risk Management

Scope: NGK Group

Item	Unit	FY2021	FY2022	FY2023	FY2024	FY2025
Major violations	Cases	0	1	1	0	3

External Recognition of Environmental Performance

Scope: NGK Group

Item	FY2021	FY2022	FY2023	FY2024	FY2025
CDP-Climate Change	B	A-	A-	B	A-
CDP-Water Security	B	A-	B	A	A
CDP-Supplier Engagement	A	A-	B	A	A

Eco Test Certification

Scope: NGK

Item	Unit	FY2021	FY2022	FY2023	FY2024	FY2025
Number of successful examinees	Persons	44	29	43	49	50