

Category	Item	KPI	FY2021	FY2022	FY2023	FY2024			FY2025 Target	Related SDGs
						Target	Result	Self-evaluation*1		
 Initiatives toward carbon neutrality	Reduce CO ₂ emitted by manufacturing activities	CO ₂ emissions (consolidated)	620,000 metric tons (Reduced by 15% from FY2013)	560,000 metric tons (Reduced by 23% from FY2013)	560,000 metric tons (Reduced by 23% from FY2013)	600,000 metric tons (Reduce by 18% from FY2013)	540,000 metric tons (Reduced by 26% from FY2013)	○	500,000 metric tons (Reduce by 32% from FY2013)	   
		Rate of renewable energy usage (consolidated)*2	25%	27%	27%	25%	26%	○	50%	
	Reduce CO ₂ emissions across value chain	Plan progress	LCA: Calculated with NAS battery and HONEYCERAM	Scope3 consolidated disclosure Expand scope of LCA calculation	Scope3: SBT Plan LCA: 2 products completed	Scope3: SBT certification Expand LCA to divisions	Scope3: SBT certification Expanded LCA (developed products)	○	Expand scope of Scope3 calculation Life-cycle assessment (LCA) of major products	
 Initiatives for a recycling-oriented society	Reduce waste produced during production activities*3	Waste*3: Waste generated per unit of sales (consolidated)	Reduced by 44% from FY2013	Reduced by 55% from FY2013	Reduced by 53% from FY2013	Reduce by 50% from FY2013	Reduce by 62% from FY2013	○	Reduce by 50% from FY2013	    
		Reduction rate against BAU*4 for volume of waste*3 (consolidated)	Reduced by 26% from FY2013	Reduced by 31% from FY2013	Reduced by 31% from FY2013	Reduce by 30% from FY2013	Reduce by 35% from FY2013	○	Reduce by 30% from FY2013	
	Promote resource recycling	Recycling rate (Japan)	99.5%	99.5%	99.5%	Maintain at least 99%	99.6%	○	Maintain at least 99%	
	Manage and respond to water resource risks	Water withdrawal per unit of sales (consolidated)	Maintained FY2019 level	Maintained FY2019 level	Maintained FY2019 level	Maintained FY2019 level	Maintained FY2019 level	○	Maintained FY2019 level	
 Initiatives toward harmony with nature	Promote biodiversity conservation	Plan progress	Participated in the Keidanren Committee on Nature Conservation	Research on Japan and overseas trends	Considered roadmap Started TNFD	TNFD disclosure	Completed TNFD disclosure	○	Expand content of efforts in response to international initiatives*6	 
 Contributions to environmental society	Develop and distribute products/services contributing to environmental protection	Number of registered products	No change in registered products	One additional (Abashiri Electric Power)	One additional (AMB substrates)	Increase registered products	One additional (Upgraded NAS battery NAS MODEL L24*7)	○	Expand content of efforts in response to international initiatives*6	       
	Promote CSR procurement	Plan progress	Implemented supplier survey in Japan	Resumed visits to suppliers	Surveyed suppliers	Review SAQ*5 based on the Supplier Code of Conduct	Reviewed SAQ	○	Register at least one product per fiscal year	
 Promotion of environmental communication	Contribute to local communities	Plan progress	Collaborated with Aichi Sustina Research Institute and EPOC	Collaboration with EPOC and Aichi Miral Forum	EPOC seminar planning	Collaboration with EPOC	EPOC seminar planning	○	Continually enhance actions partnering with local communities	 
	Increase environmental awareness	Plan progress	Video streaming of briefing	Promoted energy conservation in office buildings	Published ESG features and serialized articles in the company newsletter Mizuho	Training about resource recycling and harmony with nature	Used internal presentations to promote awareness	○	Continually enhance environmental training and information disclosure	