

☐ October 2025 Announcement

(The amounts stated in this document are rounded to the nearest hundred million yen.)

FY2025 Results Supplementary Data (FY2026 1st Half Forecasts)

April 30, 2026
NGK Corporation

[After inter-segment elimination]

	FY2024 1st half		FY2025 1st half		FY2025 ※3 (New business segments)	FY2026 1st half		YOY
	Results	Ratio	Results	Ratio		Forecasts	Ratio	
Net Sales	Bln. yen 298	100%	Bln. yen 326	100%	Bln. yen 326	Bln. yen 350	100%	+7%
<Overseas Sales>	<235>	79%	<256>	79%	<256>	<270>	77%	+5%
Operating Income (%)	40 (13%)		49 (15%)		49 (15%)	53 (15%)		+9%
Environment Business ("EN" Business)	192	64%	197	60%	193	195	56%	+1%
Operating Income (%)	35 (18%)		37 (19%)		37 (19%)	32 (16%)		-14%
Digital Society Business ("DS" Business)	79	27%	98	30%	98	120	34%	+23%
Operating Income (%)	5 (7%)		14 (14%)		14 (14%)	18 (15%)		+33%
Energy & Industry Business ("E&I" Business)	27	9%	32	10%	36	35	10%	-2%
Operating Income (%)	(1) (-)		(2) (-)		(1) (-)	4 (10%)		-

		Ratio		Ratio
Ordinary Income	38	13%	47	14%
Net Income Attributable to Owners of the Parent	26	9%	24	7%

	Ratio	YOY
53	15%	+13%
45	13%	+88%

Foreign Exchange Rate (Yen/USD) 152 147
Foreign Exchange Rate (Yen/Euro) 165 168

150
175

Capital Expenditures	22	7%	26	8%
Depreciation Costs	29	10%	28	9%
R&D Expenses	14	5%	15	5%

29	8%	+14%
29	8%	+4%
19	5%	+28%

※3 The business segments have been changed from the beginning of FY2026. As a result of this change, the operating results for FY2025 have been rearranged and presented using the same segment classification. The low-level radioactive waste treatment systems was transferred from the Environment Division ("EN Division") to the Energy & Industry Division ("E&I Division").